Cogisense insights that incite

Invest NI

Quarterly Survey of Customers & Wider Business Base in Receipt of Support Qtr 1 2019

April to June 2019

- In conducting this research a telephone methodology was employed. The 10 minute questionnaire had been utilised for many years and remained consistent to enable comparisons with previous waves.
- Throughout the fieldwork period, Millward Brown interviewers worked under direct supervision, with approximately 10% of all interviews being monitored by the Call Centre manager using remote 'listening in' facilities. This process ensures that the quality and consistency of interviewing is maintained at all times, fully complying with the standards enshrined within IQCS (Interviewer Quality control Scheme). During each shift, interviewers provided feedback on an ongoing basis so any issues arising could be resolved and dealt with in real time.
- All research conducted in accordance with ISO 9001:2008, the international quality standard ISO 20252: 2012 and the Market Research Society ethical Code of Conduct. MRQSA Market Research Quality Standards Authority.



- Some 221 interviews were completed, 99 of these were Account Managed Customers and 94 were Regional Office Customers, all who accepted a letter of offer or support between April 2019 and June 2019. A sample of 28 were the Wider Business Base who had some form of interaction with Invest NI between April 2019 and June 2019. Of the 221 participating customers and WBB, 174 Customers and 24 WBB agreed to their responses being attributable. These responses have been provided in a separate report.
- Within this report, top line scores for Account Managed Customers, Regional Office Customers and WBB are illustrated for comparison purposes.
- The data has also been broken down by level of financial assistance and support area (grant support and programme support).
- Caution should be applied when comparing some of the results due to the very small base sizes involved in some instances. They should be seen as indicative rather than conclusive.



Analysis of Sample % Base Assistance n= 50 NO ASSISTANCE 23 LESS THAN £10000 n= 100 45 31 £10,000-£99,999 n= 69 £100,000+ 1 n= 2 53 **Support Area INNOVATION & TECHNICAL** n= 105 22 TRADE n= 46 CLIENT SUPPORT 22 n= 47 **RESEARCH & DEVELOPMENT** 3 n= 6 35 ENTRY n= 77 Segment PRE-ENTRY 3 n= 45 SMALL ACCOUNT MANAGED 14 n= 32 MICRO ACCOUNT MANAGED 5 n= 10 MEDIUM ACCOUNT MANAGED 6 n= 14 HIGH POTENTIAL START UP 3 n= 6 SMALL HIGH GROWTH 2 n= 5 TRACKED 3 n= 7 LARGE ACCOUNT MANAGED 3 n= 6 MICRO HIGH GROWTH n= 1 LARGE HIGH GROWTH 1 n= 2 SIGNIFICANT ACCOUNT n= 2 SCALING ACCOUNT 1 n= 1 WIDER BUSINESS BASE 4 n= 2 GLOBAL ACCOUNT n= 9 MEDIUM HIGH GROWTH 2 n= 4

Cognisense

Analysis of Sample cont'd



Cognisense

• **NOTE:** In some instances there may be a difference of 1% between the figures depicted on the charts and in the commentary e.g. 45% agree strongly, 45% agree slightly, but the overall agreed figure is 97%. This is due to a rounding of decimal places. In this example, the original results may have been 44.6% and 44.6% thus each rounded up to 45%. When combined this equals 97.2%, which is presented as 97%.



Executive Summary (1) - Customers

Key Performance Indicators

- In Q1 2019, satisfaction with overall service received remained consistently high across the total sample with over 9 in 10 (94%) claiming to be satisfied. Within this, three quarters (75%) were 'very satisfied' with Invest NI overall. These satisfaction results are up on Q4 2019 (90%) findings.
- Over 9 in 10 of Account Managed Customers surveyed (94%) stated they were satisfied (consistent with Q4 2019 94%).
 Around two thirds (66%) of Account Managed Customers expressed they were 'very satisfied' (down on Q4 2019 66%).
- Overall levels of satisfaction among Regional Office Customers (94%) was higher than Q4'19 (89%) results, and there was also an incline in those who claimed to be 'very satisfied' (from 71% to 83%).
- This quarter only 28 wider business base customers were surveyed so the base is too small to draw any conclusions from but the vast majority (96%) were satisfied.
- Levels of satisfaction remained high across both support areas. Grant support received a mean score of 4.77 (up from Q4'19 at 4.55) and Programme support received a mean score of 4.66 (up from 4.54 in Q4'19).



Executive Summary (2) - Customers

Key Performance Indicators

- In Q1 2019, advocacy levels were high with over 9 in 10 (92%) customers stating they would speak highly of Invest NI (higher than Q4'19 at 85%).
- Advocacy levels were similar among Account Managed Customers (91%) and Regional Office customers (91%), with both increasing on the last quarter (Q4 '19 Account Managed customers 88% / Regional Office customers 86%). Of the 28 WBB customers participating, 28 would speak highly of Invest NI.
- Levels of advocacy were similar for Grant and Programme support, receiving a mean score of 4.53. These results were higher than Q4'19 for Grant support (4.43) and Programme support (4.41).
- Invest NI achieved a Net Promoter Score of +73 (Q4'19 +64). The Net Promoter Score amongst Account Managed Customers was +73 and +70 among Regional Office customers. A score of +82 was achieved among the WBB.



Executive Summary (3) - Customers

- Almost 9 in 10 (87%) customers agreed that Invest NI was helping to develop their business, levels slightly higher than Q4'19 (84%).
 Agreement was 85% across Account Managed Customers and similar across Regional Office Customers (88%). Agreement was also similar among the WBB (89%).
- In terms of support areas, the highest mean score in relation to Invest NI helping develop business was achieved among those receiving grant support (4.5) compared to programme support (4.47). Figures for grant and programme support had remained fairly stable since Q4'19 (4.5 and 4.4 respectively).
- There was almost universal agreement amongst customers (98%) that Invest NI acts with professionalism and integrity, with over four fifths (84%) of customers strongly agreeing with this sentiment, higher than Q4'19 (75%). Agreement levels were high among Regional Office Customers (99%) and Account Managed Customers (97%). All WBB agreed (100%).
- Levels of agreement were high across the support areas, with Grant support receiving a mean score of 4.92, higher than Q4 '19 (4.74), and Programme support receiving a mean score of 4.79, again higher than the previous quarter (4.68).
- Levels of agreement that Invest NI exceeded expectations remained consistent with Q4 '19 (74% in Q4 compared to 75% in Q1).
 Agreement levels were higher among Regional Office Customers (79%) than Account Managed (71%).



Executive Summary (4) - Customers

- In Q1 '19, almost 9 in 10 (87%) customers agreed that Invest NI delivered value to their business (higher than Q4'19 at 83%). Agreement levels were slightly higher across the Account Managed (90%) compared to Regional Office customers (84%).
- Just over 4 in 5 (81%) agreed that they received information on additional support programmes that are available from Invest NI. These levels of agreement were marginally higher than Q4'19 (77%). Overall agreement among Regional Office customers was 74%. Account Managed customers had higher levels of agreement (86%).
- Some 9 in 10 customers (90%) were in agreement that a realistic timescale was discussed and agreed for planned activities. A finding that was consistent with the previous quarter (87% in Q4'19).
- Agreement levels among Account Managed customers (92%) had declined slightly since Q4'19 (95%). Agreement levels
 among Regional Office customers (86%) had remained consistent with Q4'19 (85%).
- The vast majority (94%) were in agreement that Invest NI treated them fairly, similar to Q4'19 (93%). Across customer segments, agreement was higher among Account Managed customers (97%) than Regional Office customers (92%).



Executive Summary (5) - Customers

Key Drivers of Satisfaction

- A key drivers' analysis conducted on the monthly survey data (at beginning of the contract) revealed the seven top drivers of satisfaction were:
 - > Helping to develop customers' businesses;
 - > Delivering value to customers' businesses;
 - > Tailoring solutions to meet business needs;
 - Satisfaction with Client Executive;
 - > Discussing and agreeing a realistic timescale for planned activities;
 - > Responding to queries in a reasonable timeframe; and
- > Being clear at the start if and how Invest NI could help customers' businesses.
- In Q1 2019, all key drivers of satisfaction achieved a mean score of no less than 4.42 out of a possible 5. The top five rated drivers for Q1 were clarity of communication (4.68), responded to queries (4.65), delivered value (4.59), explained and agreed requirements (4.57) and completed to agreed timetable (4.56).



Executive Summary (6) - Customers

Detailed Performance Measures

- In Q1 2019, the average mean score for overall performance was 4.53 out of a possible 5. The mean score was higher than Q4'19 (4.45).
- All performance areas achieved a mean score of no less than 4.42 out of a possible 5, higher than Q4'19 (4.34).
- The strongest performing areas were clarity of communication (4.68), responded to queries (4.65), delivered value (4.59), explained and agreed requirements (4.57) and completed to agreed timetable (4.56).
- The weaker aspects of the engagement included understanding of business needs (4.43) partnership approach (4.42).
- The mean score for the overall performance by segment were as follows:
 - Account Managed customers = 4.54
 - Regional Office customers = 4.49
 - Wider Business base = 4.68



Cognisense

Satisfaction

Key Performance Indicator – Satisfaction

*Small Bases = less than 50





Programme Support	4.66

Assistance



Cognisense

How satisfied or dissatisfied are you with Invest NI overall in relation to this project? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Cognisense

Advocacy

Key Performance Indicator – Advocacy

*Small Bases = less than 50





£10,000-£99,999 4.59 *£100,000+ 4.5

Cognisense

How highly would you speak about Invest NI? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Net Promoter Score

*Small Bases = less than 50





Support Area

*Grant Support	9.21
Programme Support	9.13

Assistance



On a scale of 0 to 10 where 0 is not at all likely and 10 is extremely likely, please indicate how likely you are to recommend Invest NI to a friend or colleague? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Cognisense

Client Focused

'Made it clear at the start if and how it could assist your business'





Cognisense

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

'Had sufficient understanding of your business needs'

*Small Bases = less than 50





Cognisense

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Mean Scores

'Tailored its response to meet your business needs'

*Small Bases = less than 50





Cognisense

'Delivered value to your business'

*Small Bases = less than 50





Support Area



Assistance



Cognisense

'Treated You Fairly'

*Small Bases = less than 50





Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Mean Scores

Cognisense

Process Management

'Explained and agreed detailed requirements' *Small Bases = less than 50



Cognisense



'Discussed and agreed a realistic timescale for planned activities'

Cognisense Using Inves

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

0

Mean Scores

'Completed activities according to the agreed timeline'

*Small Bases = less than 50

Cognisense



'Was proactive in providing advice and support' *Small Bases = less than 50





'Were Polite and Friendly'

*Small Bases = less than 50



Cognisense

Process Communication

'Kept you informed of progress throughout the process'





'Responded to your queries within a reasonable timeframe'

*Small Bases = less than 50



Cognisense

'Used clear and effective communication'

*Small Bases = less than 50



Cognisense

Cognisense

People

Key Performance Indicator – People

'Level of satisfaction with your Customer Executive/main Invest NI contact person'

*Small Bases = less than 50



Cognisense

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Mean Scores

'Level of satisfaction that the team of people you worked with from Invest NI provided a seamless approach to your business during this engagement'

*Small Bases = less than 50



Cognisense

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)] 0

Mean Scores
Cognisense

Performance



Key Performance Indicator – Performance 'The Invest NI team is helping to develop my business'

*Small Bases = less than 50

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Cognisense Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Mean Scores

'I view Invest NI as a strategic partner supporting my business'



Cognisense Using a Invest N

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 193 Apr'19-Jun'19 (99 Account Managed and 94 Regional Office Customers)]



'Invest NI acts with professionalism and integrity' *Small Bases = less than 50



Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Mean Scores

'Invest NI exceeded my expectations' *Small Bases = less than 50





0

Cognisense

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

'I received information on additional support programmes that are available from Invest NI'

*Small Bases = less than 50



Cognisense Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

'I am clear on my business development journey with Invest NI in terms of future support services that I am

considering using'





Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Cognisense Invest NI ...? [Base: 193 Apr'19-Jun'19 (99 Account Managed and 94 Regional Office Customers)]

Mean Scores

'What Invest NI did particularly well'



0

38%

Cognisense

Is there anything that you think Invest NI did particularly well in the lead up to your offer of assistance? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

'Anything organisation could do to improve the overall service they provide'





Thinking about your recent personal experience of Invest NI is there anything you think the organisation could do to improve the overall service they provide? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

61%





Thinking about your recent personal experience of Invest NI is there anything you think the organisation could have done better? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Key Performance Indicator – Performance 'Anything organisation could have done differently'



Cognisense

Thinking about your recent personal experience of Invest NI is there anything you think the organisation could have done differently? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

0

93%

Actively Discussing Application for Additional Support





Are you actively discussing an application for additional support services at present? [Base: 221 Apr'19-Jun'19 (99 Account Managed, 94 Regional Office Customers and 28* WBB)]

Cognisense

Rolling Average

Satisfaction and key driver variables: INI is helping to develop my business



Cognisense

Satisfaction and key driver variables: INI delivered value to my business



Cognisense

Satisfaction and key driver variables: INI tailored their responses to meet your business needs



Cognisense



Satisfaction and key driver variables: Satisfaction with Client Executive

Cognisense

Satisfaction and key driver variables: INI discussed and agreed a realistic timetable for planned activities



Cognisense

Satisfaction and key driver variables: INI responded to your queries within a reasonable timeframe



Six month rolling average

Cognisense

Satisfaction and key driver variables: INI made it clear at the start if and how they could assist your business



Cognisense

Cognisense

Detailed Performance Measures



Cognisense

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 221 Apr'19—Jun'19]



Performance by Segment: Account Managed Customers

Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 99 Apr'19-Jun'19]

Average Rating

Base = 94**Customers** Delivered value 4.58 Nov-Mar '17 4.41 Clear if and how they could assist 4.32 Apr-Jun'17 4.42 Jul-Sep'17 4.49 Understanding of business needs 4.34 Oct-Dec'17 4.36 Tailored response to business needs 4.43 Jan-Mar'18 4.48 **Process - Management** Apr-Jun'18 4.60 Explained/agreed requirements 4.57 Jul-Sept'18 4.4 Discussed timetable 4.46 Oct-Dec'18 4.45 Jan-Mar'19 4.44 Partnership approach 4.51 Apr-Jun'19 4.49 Proactive in support/advice 4.48 Completed to agreed timetable 4.51 Apr-Jun **Process - Communication** Responded to queries 4.61 Clear communication 4.66 Informed of progress 4.45 Cognisense Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or

Performance by Segment: Regional Office Customers

disagree that Invest NI ...? [Base: 94 Apr'19-Jun'19]

Average Rating

Performance by Segment: Wider Business Base *Base* = 28^*



Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 28* Apr'19-Jun'19] *Small Bases = less than 50

Average Rating